

Session '**Digital & Industry**'

ERA-LEARN, Summary of Discussion

16.05.2019

Feedback to discussion paper (e.g. any important aspects missing):

- Network analysis misleading; certain **connections missing** – input to be sent for revision
- What is the **definition of cooperation/synergies**? MoU? Joint events? At some point it gets political.
- Reports provide a **snapshot** / mapping of current situation which is good for policy-makers to make decisions. But then what? **Purpose** of draft reports needs to be clarified / highlighted

Main challenges of the existing partnership landscape:

- Need for **collaboration not for granted**: it is legitimate to explore how much synergy you can get out of a system (in some areas limit may have been reached)
- There is a need to **look across the individual clusters**
- Some networks are more **interdisciplinary** than others
- Identifying the **right people** for collaboration

Main strengths and achievements :

- Already more collaboration than shown in the graphs

Past/current activities by networks:

- Alignment of roadmaps
- Knowledge sharing to prepare the calls
- Joint events, joint calls
- memberships in boards, considering others' priorities,
- MOUs,
- Training, staff exchange
- Joint dissemination activities
- Etc...

Challenges of the new approach to future partnerships:

- concern about **sustainability** of existing instruments (why change things that are working)
- Budget **commitments** for 7 yrs from policy-makers, possible?
- Needs interest from both sides – find **complementarities**

Future activities by the networks to improve cooperation and increase coherence of partnership landscape

- **Thematic WS** for a sector (across diff types of partnerships)
- Further **alignment work** for next 7 yrs roadmaps
- Establish the right **connections across instruments** and areas (e.g. along the TRL scale)
- Supporting **structure** to help (backed from EC and/or MS) to overcome current challenges
- **Joint calls** across different areas
- More about **training / education** activities and joint **dissemination**
- Etc..

Session ‘**Energy, climate, mobility**’

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Feedback to discussion paper (e.g. any important aspects missing):

- There are some **examples of cooperation** between partnerships that are not covered by the report

Main challenges of the existing partnership landscape:

- To organize **long term** collaboration
- Links to **industry and policy-level**, not only to the FP

Main strengths and achievements :

- Gone **beyond single calls, sustainable** collaboration platforms. Also including industry
- Built **trust** among funding agencies across Europe
- A **step-by-step** approach: a small start could lead to something bigger...

Past and current experiences

- A lot of examples were mentioned, both **formal and informal** contacts/networks
- At a **project level** networking and contacting is frequent
- Activities to **avoid duplication**
- **Share** programme management **knowledge**

Contribution to objectives and/or improved performance

- Personal contacts helped improve performance by exchanging **best practice, experiences and “trust”**

Challenges of the new proposal

- Large networks are difficult to manage a very **heavy management/reporting** commitment
- **Political commitment** in the appropriate sectors are key
- **Commission funds** important for MS/AC to join the network
- **Impact** from existing co-fund networks

Future cooperation to support the reformation of the partnership landscape

- Encourage **informal networking** via events
- **Legal framework** required

Contribution to increased coherence in the partnership landscape

- **Joint calls** between different partnerships, on a case by case basis
- Monitor and ensure **impact**

Which actions need to be taken? By whom?

- Sector players to **reach out** to other appropriate networks
- Consider inserting **networking as evaluation** sub criteria
- **Commission to support** informal networking events
- Keep any message **simple and precise**

Session '**Health**'

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Feedback to discussion paper (e.g. any important aspects missing):

- Missing connections; **definition of type** of links necessary
- Possibility: define **hierarchy** of links e.g. 1) Formal; 2) collaborative, 3) informal and ask partnerships to respond for their networks

Main challenges of the existing partnership landscape:

- Too much efforts are needed for **administration**
- **Cooperation** with different partners from different backgrounds is challenging
- Sharing and management of data is complicated beyond **network boundaries**
- Improve **communication of success stories/ achievements** to different stakeholders/civil society

Main strengths and achievements :

- **Trust** building: very good and trustful connections have been built (this has taken a lot of effort and time)
- Interaction/ exchange of national programmes where there has been **no exchange before**

Past/current activities by networks:

- Interactions have taken place on many **different levels** (often not visible and not shown in the discussion paper) (levels: formal, calls, activities, communication...)

Challenges of the new approach to future partnerships:

- **Loss** of visibility for **longtime successful** partnerships
- **Waste of investments** in partnerships (trust building etc.)
- Rules are **not clear** for future partnerships
- **Smart cooperation**: define useful interactions given limited resources

Future activities by the networks to improve cooperation and increase coherence of partnership landscape

- Feedback to ERA-LEARN on topics for **future workshops**
- **Meetings** between partnership secretariats
- **Data sharing/ exchange** on data management

Session '**Food and Natural Resources**'

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Feedback to discussion paper (e.g. any important aspects missing):

- Several examples of **additional connections/links**
- **Cross-cluster analysis** is also relevant
- Agreed that feedback will be received in written form

Main strengths and achievements :

- **Bottom-up coordination** and elaboration of **joint topics** across countries and agencies
- **Additional activities**: e.g. “Alliance of the European Sea Regions”

Challenges of the new approach:

- Risk of **splitting up again of research communities and actors** that now already have collaborated: challenges are cross-cutting
- Shift from an instrument driven approach to a more **purpose driven approach**
- Identification of **right size of partnerships**: complexities to get operational

Future cooperation

- Identification of challenges to be addressed: Orientation towards Sustainable Development Goals & Objective oriented motivation, Elaborations of JOINT VISIONS and AGENDAS
- Topic Management
- Cross-sectoral interministerial cooperation
- Co-Creation: Consideration of existing networks, stakeholders and partnerships for making better use of existing knowledge
- Constitution of networking arenas
- Identification of synergies: Definition of core-areas and definition of cross-cutting areas: cross-cutting calls and CSAs
- Valorisation: clustering of projects, sharing of success, follow – up on projects
- Regular Meetings at cluster level & dialogue
- Governance models that allow mixed models: inclusion of public and private actors in governance structures
- Building of Trust: strong importance of continuity related to trust building – exchange does not lead to immediate results
- Multi-scale co-operation: regional, national, EU, international
- Common tools: Creation of support platforms, use of platform technologies (information, key words etc.) in early call planning

How can your partnership contribute to increase coherence

- Experiences in re-designing partnerships in **inclusive manner**: engaging end-users, policy-makers, NGOs etc.
- Facilitation and mapping/identifications of **stakeholder engagement** for challenges
- Need for **structures and secretariats**: Building upon common strong existing structures
- Provision of a **network of experts** related to the partnerships core topics (scientific expertise)
- **Formalisation** of co-operation agreements, but also **flexibility** needed
- **Trust** between funders and people behind
- Experience concerning operationalisation of flexible „FIT FOR PURPOSE **TOOLS**“
- EIT-KICs: Creation of valorisation funnel for **scaling-up between partnerships**; incorporating entrepreneurship in partnerships

Session **'Inclusive Societies'**

16.05.2019

Feedback to discussion paper (e.g. any important aspects missing):

- Much appreciated, very interesting and inspiring network analysis.
- Some **missing info** (e.g. NORFACE calls)
- The discussion paper really needs time to be discussed with the networks themselves and might have profited from earlier consultation (**this is one of the purposes of the present workshop**)

Challenges of the new approach to future partnerships:

- HERA, NORFACE and JPI Cultural Heritage want to continue delivering on EU objectives which cannot be covered by EU programmes alone. **Society needs partnerships addressing the human factor** in the research areas covered by these networks. These need to be included in the present provisional list of partnerships (“under construction”).

Future activities by the networks to improve cooperation and increase coherence of partnership landscape

- The wide range of actual and potential connection between HERA, NORFACE, JPI CH and the range of other networks (JPIs, infrastructures) shows that there is a **need for further discussion amongst them**: a workshop should be organized.
- There is a **lot of potential in the networks in humanities and social sciences for collaborating on the identification of the areas** where human factor aspects are integrated in other clusters and partnerships.

Cross-cutting points

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Feedback to discussion paper (e.g. any important aspects missing):

- Lots of informal and collaborative links are missing – several examples mentioned – **Please send info!**
- Need for clarifications/highlighting: purpose of the report; definition of cooperation types; hierarchy of links?

Main challenges of the existing partnership landscape:

- (Long-term) collaboration is challenging
- Legitimate to explore if synergies fellfield already in some cases (not all networks are interdisciplinary)
- Need to look across clusters too

Main strengths and achievements :

- Trust built; going beyond single calls; sustainable collaboration achieved

Past/current activities by networks:

- A variety of activities across different levels (network, management, dissemination, tools, etc.)

Challenges of the new approach to future partnerships:

- Concerns about sustainability of existing partnerships – look at impact of existing networks
- Political commitment (incl. budget commitments) an issue
- Commission funds important for MS/AC to join the network

Future activities by the networks to improve cooperation and increase coherence of partnership landscape

- Need for creating ‘spaces’ to come together (networking events, arenas, regular meetings)
- Need to reach across sectors and areas (cross-sectoral, cross-ministerial, cross-disciplinary)
- Commission / ERA-LEARN(?) support (structure, data support, analysis, etc.)

Thank you.